Turning Points Collaborative Society Non-consolidated Financial Statements For the Year Ended March 31, 2021

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Tel: 250 545 2136 Fax: 250 545 3364 www.bdo.ca

Independent Auditor's Report

To the board of directors of Turning Points Collaborative Society

Report on the Non-consolidated Financial Statements

Opinion

We have audited the non-consolidated financial statements of Turning Points Collaborative Society (the Society), which comprise the non-consolidated statement of financial position as at March 31, 2021, the non-consolidated statements of operations, changes in net assets and cash flows for the year then ended, and notes to the non-consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying non-consolidated financial statements present fairly, in all material respects, the non-consolidated financial position of the Society as at March 31, 2021, and its non-consolidated operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Non-consolidated Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the non-consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Restated Comparative Information

We draw your attention to Note 2 to the financial statements, which explains that certain comparative presented for the year ended March 31, 2020 has been restated. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Non-consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the non-consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of non-consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the non-consolidated financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to



going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Non-consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the non-consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these non-consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the non-consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the non-consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the non-consolidated financial statements, including the disclosures, and whether the non-consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, the accounting principles in Canadian accounting standards for not-for-profit organizations have been applied, on a basis consistent with that of the preceding year.

Chartered Professional Accountants

Vernon, British Columbia July 28, 2021

Turning Points Collaborative Society Non-consolidated Statement of Financial Position

March 31	2021	2020
		Restated - (Note 2)
Assets		,
Current Cash Investments (Note 3) Accounts receivable Inventories Prepaid expenses	\$ 2,379,331 455,000 1,071,683 17,124 49,396	\$ 467,459 1,125,000 137,912 18,576 29,016
	3,972,534	1,777,963
Investments (Note 3) Capital assets (Note 4) Controlled entities (Note 5)	4,876,862 10	90,000 1,821,310 10
	\$ 8,849,406	\$ 3,689,283
Liabilities and Net Assets		
Current Accounts payable and accrued liabilities (Note 6) Customer deposits Deferred contributions (Note 7) Current portion of long-term debt (Note 8)	\$ 1,336,285 27,212 1,797,862 62,371	\$ 365,929 11,402 977,692 10,089
	3,223,730	1,365,112
Long-term debt (Note 8) Deferred contributions for capital assets (Note 9)	2,181,830 669,612	376,831 687,445
	6,075,172	2,429,388
Net Assets Invested in capital assets Externally restricted (Note 10) Internally restricted (Note 11) Unrestricted	1,963,049 144,386 85,862 580,937	746,944 93,730 85,862 333,359
	2,774,234	1,259,895
	\$ 8,849,406	\$ 3,689,283

Turning Points Collaborative Society Non-consolidated Statement of Changes in Net Assets

For the year ended March 31	Invested in Capital Assets	Externally Restricted	Internally Restricted	Unrestricted	2021 Total	2020 Total
Balance, beginning of the year	\$ 746,944	\$ 93,730	\$ 85,862	\$ 496,216	\$ 1,422,752	\$ 1,343,473
Prior period error (Note 2)		-	-	(162,857)	(162,857)	
Balance, as restated Excess (deficit) of revenues over	746,944	93,730	85,862	333,359	1,259,895	1,343,473
expenses	(52,934)	(30,711)	-	1,597,984	1,514,339	(83,578)
Purchase of capital assets	3,139,921	-	-	(3,139,921)	-	-
Disposal of capital assets	(13,601)	-	-	13,601	-	-
Issuance of long-term debt	(2,250,000)	-	-	2,250,000	-	-
Long-term debt repayments	392,719	-	-	(392,719)	-	-
Replacement reserve		81,367	-	(81,367)	-	
Balance, end of the year	\$ 1,963,049	\$ 144,386	\$ 85,862	\$ 580,937	\$ 2,774,234	\$ 1,259,895

Turning Points Collaborative Society Non-consolidated Statement of Operations

For the year ended March 31	2021	2020
		Restated - (Note 2)
Revenue		
BC Housing	\$ 7,955,790	\$ 4,174,894
Client room and board	634,560	510,756
Covid 19 funding	525,172	187,940
Interior health authority	350,582	358,138
Community futures	198,272	194,120
Ministry of housing and social development	68,529	137,571
Donations	27,019	37,840
Interest	15,211	16,202
Amortization of deferred contributions (Note 9)	17,833	175,748
Gain on disposal of capital assets	1,316,065	
	11,109,033	5,793,209
Bad debts Client support Food Housing outreach program Insurance Interest on long-term debt Office expenses Professional fees Repairs and maintenance Security Subcontractors Supplies Telephone Travel and automotive Utilities Wages and benefits	1,049,652 595,774 291,852 22,804 21,047 210,642 40,531 256,907 74,144 852,471 183,996 45,773 53,308 317,524 5,507,502	622 172,342 348,034 123,591 23,973 17,732 111,881 16,940 113,864 20,425 264,805 293,084 26,424 34,531 312,576 3,750,910
Writedown of capital assets		204,458
	9,594,694	5,876,787
Excess (deficiency) of revenues over expenses	\$ 1,514,339	\$ (83,578)

Turning Points Collaborative Society Non-consolidated Statement of Cash Flows

For the year ended March 31	2021	2020
Cash flows from operating activities Cash receipts from customers Cash paid to suppliers and employees Interest received Interest paid	\$10,052,080 \$ (8,941,398) 15,211 (21,047)	5,815,984 (5,540,436) 16,202 (17,732)
	1,104,846	274,018
Cash flows from investing activities Purchase of investments Proceeds on maturity of investments Purchase of capital assets Proceeds on disposal of capital assets Capital contributions	(455,000) 1,215,000 (3,139,921) 1,329,666 	(700,090) 10,548 (68,793) - 11,270 (747,065)
Cash flows from financing activities Proceeds from long-term debt Repayment of long-term debt	2,250,000 (392,719) 1,857,281	(9,602)
Net increase (decrease) in cash	1,911,872	(482,649)
Cash, beginning of the year	467,459	950,108
Cash, end of the year	\$ 2,379,331 \$	467,459

March 31, 2021

1. Significant Accounting Policies

Nature and Purpose of Organization

The Turning Points Collaborative Society ("Society") is incorporated under the laws of the British Columbia Societies Act and is engaged to provide housing and rehabilitative programs of living skills, employment and counselling for marginalized men and women.

The Society is a registered charity and, as such, is exempt from income tax and may issue income tax receipts to donors.

Basis of Accounting

The financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available.

Financial Instruments

Financial instruments are recorded at fair value at initial recognition.

In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any change in fair value reported in income. All other financial instruments are reported at cost or amortized cost less impairment. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items measured at fair value and charged to the financial instrument for those measured at amortized cost.

Financial assets are tested for impairment when indicators of impairment exist. When a significant change in the expected timing or amount of the future cash flows of the financial asset is identified, the carrying amount of the financial asset is reduced and the amount of the write-down is recognized in net income. A previously recognized impairment loss may be reversed to the extent of the improvement, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously, and the amount of the reversal is recognized in net income.

Cash

Cash consists of cash on hand and bank balances.

March 31, 2021

1. Significant Accounting Policies (continued)

Revenue Recognition

The Society follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contract revenue from the Interior Health Authority and client room and board is recognized over the term of the related contract or lease.

Rental revenue is recognized as revenue when the period in which the rent was earned is received.

Interest and other income is recognized on an accrual basis when the amounts can be estimated and collection is reasonably assured.

Contributed Services

Volunteers contribute many hours per year to assist the Society in carrying out its activities. Due to the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

Contributed Materials

Due to the difficulty in determining the fair value of materials contributed to the Society they are not recognized in the financial statements.

March 31, 2021

1. Significant Accounting Policies (continued)

Capital Assets

Capital assets are stated at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution and are amortized, unless fair value is not determinable in which case contributed capital assets are recorded at nominal value at the date of contribution. Expenditures for repairs and maintenance are expensed as incurred. Betterments that extend the useful life of the tangible capital asset are capitalized.

Amortization based on the estimated useful life of the asset is calculated as follows:

D. H. H.	Method	Rate
Buildings	Declining balance	50 years
Building improvements	Declining balance	20 years
Furniture and fixtures	Declining balance	7 years
Automotive equipment	Declining balance	5 years

When a tangible capital asset no longer contributes to an Society's ability to provide goods and services, or the future economic benefits or service potential of the tangible capital asset is less than its carrying value, the excess of its net carrying amount over its fair value or replacement cost is recognized as an expense in the statement of operations. Any unamortized deferred contribution amount related to the tangible capital asset is recognized in revenue in the statement of operations, provided that all restrictions have been complied with.

When a tangible capital asset is disposed of, the difference between the net proceeds on disposition and the net carrying amount is recognized in the statement of operations. Any unamortized deferred contribution amount related to the tangible capital asset disposed of is recognized in revenue in the statement of operations, provided that all restrictions have been complied with.

Controlled Entities

Controlled not-for-profit organizations are not consolidated in the Society's financial statements. Instead disclosure is provided.

Controlled profit-oriented enterprises are accounted for by the equity method in the Society's financial statements. The Society controls Howard Industries (2010) Ltd., through common control. Howard Industries (2010) Ltd. provides payroll support services to the Society.

March 31, 2021

1. Significant Accounting Policies (continued)

Employee Future Benefits The Society provides pension benefits to its employees through the Municipal Pension Plan of British Columbia. The plan is a multiemployer contributory, defined contribution pension plan. Pension cost is recorded as part of employee salary, wages and employee benefits and is comprised of the amount of employer and employee contributions required for the employees over the year, based on rates that are expected to provide benefits payable under the plan.

March 31, 2021

2. Prior Period Adjustment

During the year, the Society made an adjustment relating to the 2020 financial year to account for surpluses on certain BC Housing programs that were to be deferred. As a result, adjustments were required to restate deferred contributions and BC Housing revenue. The impact on these restatements are outlined as follows:

Decrease in BC Housing Revenue \$162,857 Increase in Deferred Revenue \$162,857

3. Investments

The carrying amounts of investments are comprised of the following:

	2021	2020
At amortized cost: Guaranteed investment certificates, bearing interest at 0.75% to 1.79%, maturing between June 2021 and July 2021	\$ 455,000	\$ 1,215,000
Investments are allocated as follows: Current Long-term	\$ 455,000 -	\$ 1,125,000 90,000
	\$ 455,000	\$ 1,215,000

4. Capital Assets

	_	20	21		20	20	
		Cost	cumulated ortization	Cost		ccumulated mortization	
Land Buildings Building improvements Furniture and fixtures Automotive	\$	1,513,305 3,405,735 47,611 190,175 160,802	\$	247,877 10,979 146,728 35,182	\$ 322,000 1,589,588 47,611 195,776 36,334	\$	200,094 10,979 139,561 19,365
		5,317,628		440,766	2,191,309		369,999
			\$ 4	4,876,862		\$	1,821,310

March 31, 2021

5. Controlled Entities

The Society controls Howard Industries (2010) Ltd., a company under common control, which provides payroll support services on behalf of the Society.

The financial summary of unconsolidated Howard Industries (2010) Ltd. as at June 30, 2020 for the year then ended as provided:

Financial Position

	2020	2019
Total assets	\$ 75,498 \$	10,493
Total liabilities	43,172	2,213
Total shareholder's equity	32,326	8,280
	\$ 75,498 \$	10,493

Results of Operations

		2020	2019
Total revenues	\$	272,402 \$	24,065
Total expenses	(248,355)	(21,676)
Net income	\$	24,047 \$	2,389

During the year the Society paid \$668,618 (2020 - \$149,437) for payroll support services to Howard Industries (2010) Ltd. The above payments were made in the normal course of operations and recorded at the exchange amount, being the amount agreed to by both parties.

The Society owns 100% of the shares of 1098385 BC Ltd, a wholly-owned subsidiary. This company is not active and as a result, the carrying value of the investment in this subsidiary represents the Society's initial investment of \$10.

6. Government Remittances

Included in accounts payable and accrued liabilities are government remittances payable of \$106,343 (2020 - \$74,364).

March 31, 2021

7. Deferred Contributions

Deferred contributions represent unspent resources externally restricted operating funding received in the current period that is related to expenses of a subsequent period. Changes in the deferred contributions balance are as follows:

		Balance, beginning		ontributions received	•		Balance, ending
	_	Restated - (Note 2)					
BC Housing Grants Other	\$	773,128 90,156 114,408	\$	1,352,005 69,166 32,190	\$	(545,976) (55,275) (31,940)	\$ 1,579,157 104,047 114,658
	\$	977,692	\$	1,453,361	\$	(633,191)	\$ 1,797,862

March 31, 2021

8. Long-Term Debt

	2021	2020
Vantage One Credit Union mortgage payable at \$10,554 per month including interest 2.90% per annum, due February 2026, secured by land and building with a net book value of \$2,997,292	\$ 2,244,201 \$	-
Long-term debt repaid during the year		386,919
Less: Current portion	2,244,201 (62,371)	386,919 (10,089)
	\$ 2,181,830 \$	376,830

Principal repayments over the next five years are as follows:

2022	\$ 62,371
2023	64,204
2024	66,091
2025	68,033
2026	 1,983,502
	\$ 2,244,201

9. Deferred Contributions Related to Capital Assets

Deferred contributions related to capital assets represent the unamortized portion of contributed capital assets and restricted contributions used to purchase capital assets. The changes in the deferred contributions balance for the period are as follows:

	2021	2020
Balance, beginning Add: restricted contributions related to capital asset	\$ 687,445 \$	851,923
purchases Less: amounts amortized to revenue	- (17,833)	11,270 (175,748)
Balance, ending	\$ 669,612 \$	687,445

March 31, 2021

10. Externally Restricted

As required by BC Housing, a certain portion of the net assets should be used for programs for the benefit of the clients of the Society and that are consistent with the goals of agreements with BC Housing and/or for payments for capital improvements as approved by BC Housing. The reserves have been maintained as part of the interest bearing guaranteed investment certificates (see Note 3) and accumulated surplus is being spent in accordance with the terms of the operating agreement.

11. Internally Restricted

The reserve for building replacement is internally restricted and can only be used with Board approval.

12. Employee Pension Plan

The Society and its employees contribute to the Municipal Pension Plan (the "Plan"), a jointly trusteed pension plan. The board of trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2020, the Plan had about 210,000 active members and approximately 105,000 retired members. Active members include approximately 41,000 contributors from local government.

The most recent actuarial valuation as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits. The next valuation will be December 31, 2021, with results available in 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

The Society paid \$225,421 (2020 - \$172,307) for employer contributions to the Plan in fiscal 2021.

13. Salaries, Honoraria and Benefits

During the year, the Society paid nine employees (2020 - five) in excess of \$75,000. Total salaries, wages and benefits paid was \$971,389 (2020 - \$544,450). The Society does not provide remuneration to its Board of Directors.

March 31, 2021

14. Economic Dependence

The Society receives 86% (2020 - 81%) of its funding from the Province of British Columbia through the Ministry of Housing and Social Development, BC Housing and Interior Health Authority. The ability of the Society to continue operations is dependent upon continued funding from these sources.

15. Financial Instruments

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Society is exposed to credit risk resulting from the possibility that a customer or counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of transactions carried out with the same counterparty; or of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. The Society's financial instruments that are exposed to concentrations of credit risk relate primarily to its accounts and contributions receivable. The majority of the Society's receivables are from government sources and the Society works to ensure it meets all eligibility criteria in order to qualify to receive the funding.

There have not been any changes in the risk from the prior year.

Liquidity risk

Liquidity risk is the risk that the Society will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Society will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. The Society is exposed to this risk mainly in respect of its accounts payable and current portion of long-term debt.

There have not been any changes in the risk from the prior year.

16. Commitments

The Society has an available letter of credit, to a maximum of \$200,000 (2020 - \$90,000), from Vantage One Credit Union which bears interest at a rate to be determined upon withdrawal, secured by a general security agreement. This letter of credit was not drawn upon during the year.

March 31, 2021

17. Subsequent Event

Subsequent to year end, the Society purchased land and building with a value of \$1,000,000. The purchase included a mortgage with VantageOne in the principal amount of \$731,500. The mortgage is for a 5 year term with payments of \$3,702 per month including interest 3.60% per annum.

For the year ended March 31	Amalgamated	Extreme Weather	Gateway	Our Place	
Revenues	\$ -	\$ -	\$ -	\$ -	
Tenant rent revenue Other revenue	-	21,388	110,273	95,726	
Fundraising Subsidy Supportive housing programs subsidy	1,442,650	405,816	670,494	729,072	
Rent supplement		-	-	<u>-</u>	
	1,442,650	427,204	780,767	824,798	
Expenses	-	-	-	-	
Building rent	50	-	-	-	
Cablevision	179	30	2,776	1,151	
Electricity	-	5,329	674	20,025	
Heating fuel	1,011	977	1,592	(2,849)	
Water & sewer	6,605	391	1,151	5,552	
Meals	147,874	(23,417)	558		
Miscellaneous hospitality (ESP only)	35,631	19,442	1,926	1,830	
Insurance premiums	- -	1,875	1,875	1,875	
Waste removal	1,841	4,075	5,481	6,647	
Administration charge	111,511	50,242	36,936	38,994	
Internet		1,802	2,838	3,665	
Telephone	1,433	3,767	2,408	2,210	
General administration	22,689	4,999	14,060	10,919	
Legal	735	-		-	
Furniture and equipment	191	457	6,995		
Laundry	5,125	7,955	2,272	2,272	
Audit	900	900	900	900	
Exterior building maintenance	4,632	2,040	387	1,230	
General maintenance	13,430	11,753	-	-	
Grounds maintenance	44 400	24257	38	37	
Interior building maintenance	16,199	34,257	14,584	47,582	
Pest control	74.074	447.070	1,453	1,333	
Service contracts	71,074	117,070	134,615	139,997	
Janitorial/cleaning supplies	6,574	7,208	1,483	6,499	
Support labour and benefits	1,107,750	127,810	518,106	351,001	
Education - operating Travel - operating	8,449 1,230	3,241	510 128	625 356	
Other - operating	-	5,241	-	-	
	1,565,113	382,203	753,746	641,851	
Excess (deficiency) of revenues over expenses Accumulated fund balance, opening	(122,463)	45,001 -	27,021 -	182,947 -	
Accumulated fund balance, ending	\$ (122,463)	\$ 45,001	\$ 27,021	\$ 182,947	

Tenant rent revenue	Belair	Schell Motel	Polson Park
Other revenue Fundraising Subsidy -	- \$ -	\$ -	\$ -
Fundraising Subsidy Supportive housing programs subsidy Rent supplement	- 60	-	-
Subsidy 1,079,076 47,414		-	-
Supportive housing programs subsidy Rent supplement		-	-
Table Tabl	14 91,980	75,738	126,420
Expenses 7,491 Cablevision 15,021 10,702 Electricity 38,133 39,808 Heating fuel 12,501 3,149 Water & sewer 41,065 18,332 Meals 92,461 262 Miscellaneous hospitality (ESP only) 11,225 382 Insurance premiums 937 937 Waste removal 8,926 1,847 Administration charge 66,156 21,586 Internet 1,768 2,067 Telephone 2,409 920 General administration 18,130 5,490 Legal	<u> </u>	-	-
Building rent	74 91,980	75,738	126,420
Cablevision 15,021 10,702 Electricity 38,133 39,808 Heating fuel 12,501 3,149 Water & sewer 41,065 18,333 Meals 92,461 262 Miscellaneous hospitality (ESP only) 11,225 382 Insurance premiums 937 937 Waste removal 8,926 1,847 Administration charge 66,156 21,586 Internet 1,768 2,067 Telephone 2,409 920 General administration 18,130 5,490 Legal - - Furniture and equipment - - Laundry - 2,972 Audit 900 900 Exterior building maintenance 3,419 3,313 General maintenance - 296 Interior building maintenance 26,393 27,617 Pest control 2,424 553 Service contracts 35,135 491 <		-	_
Electricity 38,133 39,808	91 -	-	-
Heating fuel 12,501 3,149	'02 -	-	-
Water & sewer 41,065 18,332 Meals 92,461 262 Miscellaneous hospitality (ESP only) 11,225 382 Insurance premiums 937 937 Waste removal 8,926 1,847 Administration charge 66,156 21,586 Internet 1,768 2,067 Telephone 2,409 920 General administration 18,130 5,490 Legal - - Furniture and equipment - - Laundry - 2,972 Audit 900 900 Exterior building maintenance 3,419 3,313 General maintenance - 296 Interior building maintenance 26,393 27,617 Pest control 2,424 553 Service contracts 35,135 491 Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997	- 808	-	-
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Miscellaneous hospitality (ESP only) 11,225 382 Insurance premiums 937 937 Waste removal 8,926 1,847 Administration charge 66,156 21,586 Internet 1,768 2,667 Telephone 2,409 920 General administration 18,130 5,490 Legal - - Furniture and equipment - - Laundry - 2,972 Audit 900 900 Exterior building maintenance 3,419 3,313 General maintenance 69,433 - Grounds maintenance 26,393 27,617 Pest control 2,424 553 Service contracts 35,135 491 Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 - Travel - operating -	- 32	-	-
Insurance premiums 937 937 937 Waste removal 8,926 1,847 Administration charge 66,156 21,586 Internet 1,768 2,067 Telephone 2,409 920 General administration 18,130 5,490 Legal -	62 24,286	17,220	44,004
Waste removal 8,926 1,847 Administration charge 66,156 21,586 Internet 1,768 2,067 Telephone 2,409 920 General administration 18,130 5,490 Legal - - Furniture and equipment - - Laundry - 2,972 Audit 900 900 Exterior building maintenance 3,419 3,313 General maintenance - 296 Interior building maintenance 26,393 27,613 Grounds maintenance 26,393 27,613 Pest control 2,424 553 Service contracts 35,135 491 Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 - Replacement reserve provision - 23,400 1,358,615 259,993 <td>82 449</td> <td>-</td> <td>14,211</td>	82 449	-	14,211
Administration charge Internet 1,768 2,067 Telephone 2,409 920 General administration 18,130 5,490 Legal	- 37	-	-
Internet		-	6
Telephone 2,409 920 General administration 18,130 5,490 Legal - - Furniture and equipment - - Laundry - 2,972 Audit 900 900 Exterior building maintenance 3,419 3,313 General maintenance 69,433 - Grounds maintenance - 296 Interior building maintenance 26,393 27,617 Pest control 2,424 553 Service contracts 35,135 491 Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 - Replacement reserve provision - 23,400 Excess (deficiency) of revenues over		6,840	11,490
General administration 18,130 5,490 Legal - - Furniture and equipment - - Laundry - 2,972 Audit 900 900 Exterior building maintenance 3,419 3,313 General maintenance 69,433 - Grounds maintenance - 296 Interior building maintenance 26,393 27,617 Pest control 2,424 553 Service contracts 35,135 491 Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 - Replacement reserve provision - 23,400 Excess (deficiency) of revenues over		-	-
Legal - - Furniture and equipment - - Laundry - 2,972 Audit 900 900 Exterior building maintenance 3,419 3,313 General maintenance 69,433 - Grounds maintenance - 296 Interior building maintenance 26,393 27,617 Pest control 2,424 553 Service contracts 35,135 491 Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 - Replacement reserve provision - 23,400 Excess (deficiency) of revenues over 1,358,615 259,993		-	118
Furniture and equipment Laundry Audit 900 900 Exterior building maintenance General maintenance Grounds maintenance Interior building maintenance Interior building maintenance Interior building maintenance Pest control Pest control Service contracts Janitorial/cleaning supplies Janitorial/cleaning supplies Support labour and benefits Education - operating Travel - operating Replacement reserve provision 1,358,615 - 259,993 Excess (deficiency) of revenues over	90 8,360	-	5,112
Laundry - 2,972 Audit 900 900 Exterior building maintenance 3,419 3,313 General maintenance 69,433 - Grounds maintenance - 296 Interior building maintenance 26,393 27,617 Pest control 2,424 553 Service contracts 35,135 491 Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 - Replacement reserve provision - 23,400 Excess (deficiency) of revenues over	-	-	-
Audit 900 900 Exterior building maintenance 3,419 3,313 General maintenance 69,433 - Grounds maintenance - 296 Interior building maintenance 26,393 27,617 Pest control 2,424 553 Service contracts 35,135 491 Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 - Replacement reserve provision - 23,400 Excess (deficiency) of revenues over		-	
Exterior building maintenance 3,419 3,313 General maintenance 69,433 - Grounds maintenance - 296 Interior building maintenance 26,393 27,617 Pest control 2,424 553 Service contracts 35,135 491 Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 - Replacement reserve provision - 23,400 1,358,615 259,993 Excess (deficiency) of revenues over			15
General maintenance 69,433 Grounds maintenance - 296 Interior building maintenance 26,393 27,613 Pest control 2,424 553 Service contracts 35,135 491 Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 - Replacement reserve provision - 23,400 1,358,615 259,993 Excess (deficiency) of revenues over		900	900
Grounds maintenance		-	
Interior building maintenance 26,393 27,617 Pest control 2,424 553 Service contracts 35,135 491 Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 Replacement reserve provision - 23,400 1,358,615 259,993 Excess (deficiency) of revenues over	- 7,155	-	7,577
Pest control 2,424 553 Service contracts 35,135 491 Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 - Replacement reserve provision - 23,400 Excess (deficiency) of revenues over		-	-
Service contracts 35,135 491 Janitorial/Cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 Replacement reserve provision - 23,400 1,358,615 259,993 Excess (deficiency) of revenues over		-	1,457
Janitorial/cleaning supplies 12,319 579 Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 - Replacement reserve provision - 23,400 1,358,615 259,993 Excess (deficiency) of revenues over		-	308
Support labour and benefits 891,794 83,078 Education - operating 7,997 3,821 Travel - operating 69 - Replacement reserve provision - 23,400 1,358,615 259,993 Excess (deficiency) of revenues over		-	10,459
Education - operating 7,997 3,821 Travel - operating 69 Replacement reserve provision - 23,400 1,358,615 259,993 Excess (deficiency) of revenues over		46 202	167 69,292
Travel - operating 69 Replacement reserve provision - 23,400 1,358,615 259,993 Excess (deficiency) of revenues over		16,202	
Replacement reserve provision - 23,400 1,358,615 259,993 Excess (deficiency) of revenues over	-	-	4,574 78
Excess (deficiency) of revenues over	100 -	-	-
	93 72,568	41,162	169,768
expenses (25,399) 2,581	•	34,576	(43,348)
Accumulated fund balance, opening	81 \$ 19,412	\$ 34,576	\$ (43,348)

For the year ended March 31	НОР	HPP	Houses	СНВ	Bes	t Western
Revenues	\$ -	\$ -	\$ - \$	-	\$	-
Tenant rent revenue	-	-	-	-		-
Other revenue	-	-	-	-		
Fundraising	-	404.004	-	-		
Subsidy	94,980	184,824	-	228,750		544,186
Supportive housing programs subsidy Rent supplement	-	-	-	-		-
	94,980	184,824	-	228,750		544,186
Expenses	_		-	_		
Building rent	13,342	78,059	-	200,401		-
Cablevision	, -	,	-	,		-
Electricity	-	-	-	-		-
Heating fuel	-	-	-	-		-
Water & sewer	-	-	-	-		-
Meals	-	-	-	-		394
Miscellaneous hospitality (ESP only)	1,557	490	-	-		14
Insurance premiums	-	-	-	-		
Waste removal	-	-	-	-		
Administration charge	2,314	-	-	-		44,737
Internet	-	-	-	-		
Telephone	4,327	-	-	-		
General administration	2,023	1,835	-	-		3,841
Legal	-	-	-	-		
Furniture and equipment	228	365	-	-		
Laundry	-	-	-	-		32
Audit	900	900	-	900		900
Exterior building maintenance	-	-	-	-		
General maintenance	-	-	-	-		257,129
Grounds maintenance	-	-	-	-		
Interior building maintenance	-	-	-	-		
Pest control	-	-	-	-		
Service contracts	132	-	-	-		63,490
Janitorial/cleaning supplies	268					
Support labour and benefits	63,464	77,844	11,717	13,249		460
Education - operating	187	187	-	-		933
Travel - operating	257	16	-	-		49
Other - operating	 	-	<u> </u>			•
	 88,999	159,696	11,717	214,550		371,979
Excess (deficiency) of revenues over						
expenses Accumulated fund balance, opening	5,981 -	25,128 -	(11,717) -	14,200 -		172,207 -
Accumulated fund balance, ending	\$ 5,981	\$ 25,128	\$ (11,717) \$	14,200	\$	172,207

For the year ended March 31	Richter	W	elcome Inn	Hygiene Centre		Super 8	WK	Outreach
_								
Revenues	\$	- \$	-	\$. \$	-	\$	-
Tenant rent revenue Other revenue		-	- 14,495		•	9,198		- 12,397
Fundraising		-	14,495	•	•	9,196		12,397
Subsidy	358,42	-	864,228	122,372	,	1,217,511		159,363
Supportive housing programs subsidy	330,42	.0	504,226	122,372		1,217,311		137,303
Rent supplement		-	-			-		-
	358,42	.0	878,723	122,372	2	1,226,709		171,760
Expenses		-				_		-
Building rent		-	-			242		_
Cablevision		-	1,146			-		-
Electricity		-	7,506			-		-
Heating fuel		-	7,410			-		-
Water & sewer		-	3,483			-		-
Meals	52,75	7	67,196			91,246		48,239
Miscellaneous hospitality (ESP only)	13,99	8	18,263			17,151		3,866
Insurance premiums	12	6	937					
Waste removal	1,77		8,373			194		
Administration charge	20,48	5	63,139	13,302	2	96,877		22,796
Internet	94		1,342			1,817		-
Telephone	44	9	2,118			1,947		1,861
General administration	11,25	9	15,646			16,175		5,180
Legal		-	-			-		
Furniture and equipment	88	3	-			906		
Other administration	3,13	1	4,414			100		
Audit	90	0	900	900)	900		900
Exterior building maintenance	98	5	-			1,881		137
General maintenance		-	434,299	2,793	}	-		-
Grounds maintenance		-	-			530		-
Interior building maintenance	11,26	6	15,088			13,845		(849
Pest control	48		-			-		-
Service controls	63,47		140,481		•	175,119		7,579
Janitorial/cleaning supplies	2,24		20,549	1,178	}	19,351		249
Support labour and benefits	155,23		6,331		•	621,874		65,510
Education - operating	3,78		3,734		•	3,818		933
Travel - operating	16	1	835		•	5,417		3,487
Other - operating		-	-		•	-		-
	344,34	5	823,190	18,173	}	1,069,390		159,888
Excess (deficiency) of revenues over expenses Accumulated fund balance, opening	14,07	' 5	55,533	104,199)	157,319		11,872
Accumulated fund balance, opening	\$ 14,07	<u>-</u> ′5 \$	55,533	\$ 104,199	· \$	157,319	\$	11,872