Turning Points Collaborative Society Non-consolidated Financial Statements For the Year Ended March 31, 2022

### Turning Points Collaborative Society Non-consolidated Financial Statements For the Year Ended March 31, 2022

	Contents
Independent Auditor's Report	2 - 4
Non-consolidated Financial Statements	
Non-consolidated Statement of Financial Position	5
Non-consolidated Statement of Changes in Net Assets	6
Non-consolidated Statement of Operations	7
Non-consolidated Statement of Cash Flows	8
Notes to Non-consolidated Financial Statements	9 - 19
Schedules	20 - 23



Tel: 250 545 2136 Fax: 250 545 3364 www.bdo.ca BDO Canada LLP 2706 30th Avenue, Suite 202 Vernon, BC V1T 2B6

### Independent Auditor's Report

#### To the board of directors of Turning Points Collaborative Society

#### **Report on the Non-consolidated Financial Statements**

#### Opinion

We have audited the non-consolidated financial statements of Turning Points Collaborative Society (the Society), which comprise the non-consolidated statement of financial position as at March 31, 2022, the non-consolidated statements of changes in net assets, operations and cash flows for the year then ended, and notes to the non-consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying non-consolidated financial statements present fairly, in all material respects, the non-consolidated financial position of the Society as at March 31, 2022, and its non-consolidated operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Non-consolidated Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the non-consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Responsibilities of Management and Those Charged with Governance for the Non-consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the non-consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of non-consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the non-consolidated financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.



Auditor's Responsibilities for the Audit of the Non-consolidated Financial Statements Our objectives are to obtain reasonable assurance about whether the non-consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these non-consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the non-consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the non-consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the non-consolidated financial statements, including the disclosures, and whether the non-consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



### Report on Other Legal and Regulatory Requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, the accounting principles in Canadian accounting standards for not-for-profit organizations have been applied, on a basis consistent with that of the preceding year.

**Chartered Professional Accountants** 

Vernon, British Columbia July 27, 2022

March 31	2022	2021
Assets		
Current Cash Investments (Note 2) Accounts receivable Inventories Prepaid expenses	\$ 1,842,806 300,000 1,216,127 42,383 12,918	\$ 2,379,331 455,000 1,071,683 17,124 49,396
	3,414,234	3,972,534
Capital assets (Note 3) Controlled entities (Note 4)	9,832,160 10	4,876,862 10
	\$13,246,404	\$ 8,849,406
Liabilities and Net Assets		
Current Accounts payable and accrued liabilities (Note 5) Customer deposits Deferred contributions (Note 6) Current portion of long-term debt (Note 7)	\$ 1,058,769 47,708 1,401,661 114,900	\$ 1,336,285 27,212 1,797,862 62,371
	2,623,038	3,223,730
Long-term debt (Note 7) Deferred contributions for capital assets (Note 8)	4,615,513 2,210,140	2,181,830 669,612
	9,448,691	6,075,172
Net Assets Invested in capital assets Externally restricted (Note 9) Internally restricted (Note 10) Unrestricted	2,897,848 413,483 85,862 400,520	1,963,049 144,386 85,862 580,937
	3,797,713	2,774,234
	\$13,246,404	\$ 8,849,406

# Turning Points Collaborative Society Non-consolidated Statement of Financial Position

\_\_\_\_\_ Director

\_\_\_\_\_ Director

The accompanying notes are an integral part of these non-consolidated financial statements.

### Turning Points Collaborative Society Non-consolidated Statement of Changes in Net Assets

For the year ended March 31	Invested in Capital Assets		Externally Restricted		Internally Restricted	ι	Unrestricted		2022 Total		2021 Total
<b>Balance,</b> beginning of the year	\$ 1,963,049	\$	144,386	¢	85,862	Ś	580,937	¢	2,774,234	¢	1,259,895
Excess (deficit) of revenues over	\$ 1,905,049	ç	144,500	ç	05,002	ç	5 560,957	ç	2,774,234	ڔ	1,239,093
expenses	(90,103)		-		-		489,582		399,479		1,514,339
Purchase of capital assets	4,460,114		-		-		(4,460,114)		-		-
Contributions received	(1,573,000)		-		-		1,573,000		-		-
Issuance of long-term debt	(2,564,450)		-		-		2,564,450		-		-
Long-term debt repayments	78,238		-		-		(78,238)		-		-
Contribution of land (Note 3)	624,000		-		-		-		624,000		-
Replacement reserve	<u>-</u>		269,097		-		(269,097)		-		-
Balance, end of the year	\$ 2,897,848	\$	413,483	\$	85,862	\$	400,520	\$	3,797,713	\$	2,774,234

# Turning Points Collaborative Society Non-consolidated Statement of Operations

For the year ended March 31	2022	2021
Revenue BC Housing Client room and board Other Interior health authority Community futures Ministry of housing and social development Donations Interest Amortization of deferred contributions (Note 8) Gain on disposal of capital assets	\$11,498,402 995,182 661,314 485,217 238,290 90,202 464,053 4,418 32,472	\$ 7,955,790 634,560 525,172 350,582 198,272 68,529 27,019 15,211 17,833 1,316,065
	14,469,550	11,109,033
Expenses Amortization Client support Food Housing outreach program Insurance Interest on long-term debt Office expenses Professional fees Property taxes Repairs and maintenance Security Subcontractors Supplies Telephone Travel and automotive Utilities Wages and benefits	128,815 442,010 1,141,589 413,714 97,425 89,201 55,367 238,411 21,421 333,664 1,269,825 - 448,886 47,201 76,150 509,239 8,757,153	70,767 1,049,652 595,774 291,852 22,804 21,047 210,642 40,531 - 256,907 74,144 852,471 183,996 45,773 53,308 317,524 5,507,502 9,594,694
Excess of revenues over expenses	\$ 399,479	\$ 1,514,339

For the year ended March 31	2022	2021
<b>Cash flows from operating activities</b> Cash receipts from customers Cash paid to suppliers and employees Interest received Interest paid	\$13,912,512 \$ (14,118,353) 4,418 (89,201)	10,052,080 (8,941,398) 15,211 (21,047)
	(290,624)	1,104,846
Cash flows from investing activities Purchase of investments Proceeds on maturity of investments Purchase of capital assets Proceeds on disposal of capital assets Capital contributions	(300,000) 455,000 (5,084,113) - 2,197,000	(455,000) 1,215,000 (3,139,921) 1,329,666 -
	(2,732,113)	(1,050,255)
<b>Cash flows from financing activities</b> Proceeds from long-term debt Repayment of long-term debt	2,564,450 (78,238) 2,486,212	2,250,000 (392,719) 1,857,281
Net (decrease) increase in cash	(536,525)	1,911,872
Cash, beginning of the year	2,379,331	467,459
Cash, end of the year	<b>\$ 1,842,806</b> \$	2,379,331

# Turning Points Collaborative Society Non-consolidated Statement of Cash Flows

March 31, 2022

### 1. Significant Accounting Policies

Nature and Purpose of Organization	The Turning Points Collaborative Society ("Society") is incorporated under the laws of the British Columbia Societies Act and is engaged to provide housing and rehabilitative programs of living skills, employment and counselling for marginalized men and women.				
	The Society is a registered charity and, as such, is exempt from income tax and may issue income tax receipts to donors.				
Basis of Accounting	The financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.				
Use of Estimates	The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available.				
Financial Instruments	Financial instruments are recorded at fair value at initial recognition.				
	In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any change in fair value reported in income. All other financial instruments are reported at cost or amortized cost less impairment. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items measured at fair value and charged to the financial instrument for those measured at amortized cost.				
	Financial assets are tested for impairment when indicators of impairment exist. When a significant change in the expected timing or amount of the future cash flows of the financial asset is identified, the carrying amount of the financial asset is reduced and the amount of the write-down is recognized in net income. A previously recognized impairment loss may be reversed to the extent of the improvement, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously, and the amount of the reversal is recognized in net income.				
Cash	Cash consists of cash on hand and bank balances.				

### March 31, 2022

#### 1. Significant Accounting Policies (continued)

The Society follows the deferral method of accounting for **Revenue Recognition** contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Contract revenue from the Interior Health Authority and client room and board is recognized over the term of the related contract or lease. Rental revenue is recognized as revenue when the period in which the rent was earned is received. Interest and other income is recognized on an accrual basis when the amounts can be estimated and collection is reasonably assured. **Contributed Services** Volunteers contribute many hours per year to assist the Society in carrying out its activities. Due to the difficulty of determining their fair value, contributed services are not recognized in the financial statements. **Contributed Materials** Due to the difficulty in determining the fair value of materials contributed to the Society they are not recognized in the financial statements.

March 31, 2022

#### Significant Accounting Policies (continued) 1.

**Capital Assets** Capital assets are stated at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution and are amortized, unless fair value is not determinable in which case contributed capital assets are recorded at nominal value at the date of contribution. Expenditures for repairs and maintenance are expensed as incurred. Betterments that extend the useful life of the tangible capital asset are capitalized.

> Amortization based on the estimated useful life of the asset is calculated as follows:

	Method	Rate
Buildings	Declining balance	50 years
Building improvements	Declining balance	20 years
Furniture and fixtures	Declining balance	7 years
Automotive equipment	Declining balance	5 years

When a tangible capital asset no longer contributes to an Society's ability to provide goods and services, or the future economic benefits or service potential of the tangible capital asset is less than its carrying value, the excess of its net carrying amount over its fair value or replacement cost is recognized as an expense in the statement of operations. Any unamortized deferred contribution amount related to the tangible capital asset is recognized in revenue in the statement of operations, provided that all restrictions have been complied with.

When a tangible capital asset is disposed of, the difference between the net proceeds on disposition and the net carrying amount is recognized in the statement of operations. Anv unamortized deferred contribution amount related to the tangible capital asset disposed of is recognized in revenue in the statement of operations, provided that all restrictions have been complied with.

**Controlled Entities** Controlled not-for-profit organizations are not consolidated in the Society's financial statements. Instead disclosure is provided.

> Controlled profit-oriented enterprises are accounted for by the equity method in the Society's financial statements. The Society controls Howard Industries (2010) Ltd., through common control. Howard Industries (2010) Ltd. provides payroll support services to the Society.

March 31, 2022

- 1. Significant Accounting Policies (continued)
- **Employee Future Benefits** The Society provides pension benefits to its employees through the Municipal Pension Plan of British Columbia. The plan is a multiemployer contributory, defined contribution pension plan. Pension cost is recorded as part of employee salary, wages and employee benefits and is comprised of the amount of employer and employee contributions required for the employees over the year, based on rates that are expected to provide benefits payable under the plan.

### March 31, 2022

### 2. Investments

The carrying amounts of investments are comprised of the following:

	 2022	2021
At amortized cost: Guaranteed investment certificates, bearing interest at 0.70%, maturing between June 2022 and August 2022	\$ 300,000	\$ 455,000
Investments are allocated as follows: Current	\$ 300,000	\$ 455,000

### 3. Capital Assets

	20	2022			2021			
	Cost	Accumulated Amortization		Cost		ccumulated		
Land Buildings Building improvements Furniture and fixtures Automotive	\$ 3,080,139 6,898,820 47,611 190,175 184,996	\$- 338,304 14,551 152,879 63,847	\$	1,513,305 3,405,735 47,611 190,175 160,802	\$	247,877 10,979 146,728 35,182		
	10,401,741	569,581		5,317,628		440,766		
		\$ 9,832,160			\$	4,876,862		

Contributions of land and building were recognized during the year at their fair value of \$624,000 and \$1,573,000 respectively. The \$624,000 in contributed land was recognized as an increase in net assets and the \$1,573,000 contribution of building was recognized as a deferred capital contribution.

#### March 31, 2022

#### 4. Controlled Entities

The Society controls Howard Industries (2010) Ltd., a company under common control, which provides payroll support services on behalf of the Society.

The financial summary of unconsolidated Howard Industries (2010) Ltd. as at June 30, 2021 for the year then ended as provided:

#### **Financial Position**

	2021	2020
Total assets	<b>\$</b> 175,916 \$	75,498
Total liabilities	146,689	43,172
Total shareholder's equity	29,227	32,326
	\$ 175.916 S	75,498

#### **Results of Operations**

	 2020	2019
Total revenues	\$ <b>532,945</b> \$	272,402
Total expenses	 (536,044)	(248,355)
Net income	\$ (3,099) \$	24,047

During the year the Society paid \$100,000 (2021 - \$668,618) for payroll support services to Howard Industries (2010) Ltd. The above payments were made in the normal course of operations and recorded at the exchange amount, being the amount agreed to by both parties.

As at March 31, 2022, the Society has a balance receivable from Howard Industries (2010) Ltd. of \$84,439, and a balance payable to Howard Industries (2010) Ltd. of \$107,800.

The Society owns 100% of the shares of 1098385 BC Ltd, a wholly-owned subsidiary. This company is not active and as a result, the carrying value of the investment in this subsidiary represents the Society's initial investment of \$10.

#### 5. Government Remittances

Included in accounts payable and accrued liabilities are government remittances payable of \$133,051 (2021 - \$106,343).

### March 31, 2022

### 6. Deferred Contributions

Deferred contributions represent unspent resources externally restricted operating funding received in the current period that is related to expenses of a subsequent period. Changes in the deferred contributions balance are as follows:

	Balance, beginning	Contributions received	Amounts recognized to revenue	Balance, ending
BC Housing Grants Other	\$ 1,579,157 104,047 114,658	\$	\$ (469,289) (116,754) (208,799)	\$ 1,209,691 180,759 11,211
	\$ 1,797,862	\$ 398,641	\$ (794,842)	\$ 1,401,661

### March 31, 2022

### 7. Long-Term Debt

	2022	2021
<ul> <li>Vantage One Credit Union mortgage payable at \$10,554 per month including interest 2.90% per annum, due February 2026, secured by land and building with a net book value of \$2,961,332</li> <li>Vantage One Credit Union mortgage payable at \$3,702 per month including interest 3.60% per annum, due August 2026, secured by land and building with a net book value of \$1,019,888</li> <li>MCAP mortgage payable at \$6,617 per month including interest 2.5790% per annum, due January 2032, secured by land and building with a net book value</li> </ul>	\$ 2,182,078 \$ 720,788	2,244,201 -
of \$1,823,007	1,827,547	-
Less: Current portion	4,730,413 (114,900)	2,244,201 (62,371)
	<b>\$ 4,615,513</b> \$	2,181,830

Principal repayments over the next five years are as follows:

2023 2024 2025 2026 2027 Ther	114,900 119,328 122,680 2,040,215 678,359 1,654,931	
	\$ 4,730,413	

### March 31, 2022

### 8. Deferred Contributions Related to Capital Assets

Deferred contributions related to capital assets represent the unamortized portion of contributed capital assets and restricted contributions used to purchase capital assets. The changes in the deferred contributions balance for the period are as follows:

	2022	2021
Balance, beginning Add: donated capital assets Less: amounts amortized to revenue	\$ 669,612 \$ 1,573,000 (32,472)	687,445 - (17,833)
Balance, ending	<b>\$ 2,210,140</b> \$	669,612

### 9. Externally Restricted

As required by BC Housing, a certain portion of the net assets should be used for programs for the benefit of the clients of the Society and that are consistent with the goals of agreements with BC Housing and/or for payments for capital improvements as approved by BC Housing. The reserves have been maintained as part of the interest bearing guaranteed investment certificates (see Note 2) and accumulated surplus is being spent in accordance with the terms of the operating agreement.

#### 10. Internally Restricted

The reserve for building replacement is internally restricted and can only be used with Board approval.

### March 31, 2022

### 11. Employee Pension Plan

The Society and its employees contribute to the Municipal Pension Plan (the "Plan"), a jointly trusteed pension plan. The board of trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2021, the Plan had about 213,000 active members and approximately 106,000 retired members. Active members include approximately 41,000 contributors from local government.

The most recent actuarial valuation as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits. The next valuation will be December 31, 2021, with results available in late 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

The Society paid \$308,976 (2021 - \$225,421) for employer contributions to the Plan in fiscal 2021.

#### 12. Salaries, Honoraria and Benefits

During the year, the Society paid twelve employees (2021 - nine) in excess of \$75,000. Total salaries, wages and benefits paid was \$1,391,435 (2021 - \$971,389). The Society does not provide remuneration to its Board of Directors.

#### 13. Economic Dependence

The Society receives 83% (2021 - 86%) of its funding from the Province of British Columbia through the Ministry of Housing and Social Development, BC Housing and Interior Health Authority. The ability of the Society to continue operations is dependent upon continued funding from these sources.

### March 31, 2022

#### 14. Financial Instruments

#### Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Society is exposed to credit risk resulting from the possibility that a customer or counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of transactions carried out with the same counterparty; or of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. The Society's financial instruments that are exposed to concentrations of credit risk relate primarily to its accounts and contributions receivable. The majority of the Society's receivables are from government sources and the Society works to ensure it meets all eligibility criteria in order to qualify to receive the funding.

There have not been any changes in the risk from the prior year.

### Liquidity risk

Liquidity risk is the risk that the Society will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Society will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. The Society is exposed to this risk mainly in respect of its accounts payable and current portion of long-term debt.

There have not been any changes in the risk from the prior year.

#### 15. Commitments

The Society has an available letter of credit, to a maximum of \$300,000 (2021 - \$200,000), from Vantage One Credit Union which bears interest at a rate to be determined upon withdrawal, secured by a general security agreement. This letter of credit was not drawn upon during the year.

For the year ended March 31	Amalgamated	Extreme Weather	Gateway	Our Place	
Revenues	\$ - \$	; -	ş -	\$-	
Tenant rent revenue	-	-	-	-	
Other revenue	-	-	-	-	
Fundraising Subsidy	2,959,300	-	- 80,880	(23,264 315,736	
Supportive housing programs subsidy	2,959,500	-	80,880	315,730	
Rent supplement		-	-	-	
	2,959,300	-	80,880	292,472	
xpenses	-	-	-	-	
Building rent	-	-	-	-	
Cablevision	2,234	-	1,721	527	
Electricity	25,204	-	5,354	19,673	
Heating fuel	9,083	-	2,805	1,778	
Water & sewer	15,325	-	1,943	6,263	
Meals	168,948	-	13	11,323	
Miscellaneous hospitality (ESP only)	37,415	-	419	3,937	
Insurance premiums	11,655	-	7,770	7,770	
Waste removal	12,752	-	3,496	9,224	
Administration charge	223,022	-	8,754	8,754	
Internet	2,619	-	2,844	3,409	
Telephone	10,905	-	1,434	1,895	
General administration Legal	(186,351)	-	1,582	12,219	
Furniture and equipment	4,938	-	211	372	
Laundry	22,578	-	-	105	
Audit	3,599	-	1,562	3,347	
Exterior building maintenance	13,390	-	6,255	2,365	
General maintenance	16,455	-	-	1,975	
Grounds maintenance	-	-	-	-	
Interior building maintenance	14,953	-	2,580	7,003	
Pest control	974	-	1,427	1,328	
Service contracts	384,654	-	12,290	23,831	
Janitorial/cleaning supplies	77,241	-	3,079	9,880	
Support labour and benefits	2,203,734	-	20,012	107,365	
Education - operating	11,021	-	-	409	
Travel - operating Other - operating	118 -	:	-		
	3,086,466	-	85,551	244,752	
xcess (deficiency) of revenues over					
expenses	(127,166)	-	(4,671)	47,720	
ccumulated fund balance, opening	(122,463)	45,001	27,021	182,947	
urplus allocated	244,934	(45,001)	-	(83,316	
ccumulated fund balance, ending	\$ (4,695)	5 -	\$ 22,350	\$ 147,351	

For the year ended March 31	My Place	Blair Apartments	Belair	Schell Motel	Polson Park
Revenues	\$ -	\$ -	ş -	ş -	\$ -
Tenant rent revenue	242,658	209,692	-	-	-
Other revenue	-	-	-	-	-
Fundraising	-	25	-	-	454 704
Subsidy	1,091,315	56,784	110,376	151,476	151,704
Supportive housing programs subsidy	-	-	-	-	-
Rent supplement		-	-	-	-
	1,333,973	266,501	110,376	151,476	151,704
Expenses	-	-	-	-	-
Building rent	121	-	-	-	-
Cablevision	13,686	10,355	-	-	-
Electricity	39,149	37,129	-	-	-
Heating fuel	15,407	3,522	-	-	-
Water & sewer	46,489	18,331	-	-	-
Meals	77,594	1,976	38,362	42,394	56,323
Miscellaneous hospitality (ESP only)	12,361	187	3,975	3,975	4,736
Insurance premiums	7,770	3,885	-	-	-
Waste removal	14,243	2,800	-	-	-
Administration charge	67,572	23,116	10,032	31,294	13,788
Internet	1,259	1,418		,	849
Telephone	2,632	1,438	130	130	140
General administration	35,237	3,492	3,010	3,250	71,830
Legal	,	-,	-,	-,	
Furniture and equipment	15,203	4,121	-	-	7,370
Laundry	689	2,361	-	-	
Audit	2.554	854	669	669	719
Exterior building maintenance	3,062	4,911			33
General maintenance	72,829	658	-	-	9,873
Grounds maintenance	<i>,</i> -	-	-	-	-
Interior building maintenance	46,864	21,980	-	-	6,683
Pest control	3,916	1,270	-	-	-,
Service contracts	17,604	4,534	-	-	106,246
Janitorial/cleaning supplies	29,662	1,393	400	400	768
Support labour and benefits	994,875	109,838	113,073	116,476	117,259
Education - operating	5,090	636	1,550	1,550	1,608
Travel - operating			990	990	1,003
Replacement reserve provision	-	23,400	-	-	-
	1,525,868	283,605	172,191	201,128	399,228
Excess (deficiency) of revenues over					
expenses	(191,895)	(17,104)	(61,815)	(49,652)	(247,524
Accumulated fund balance, opening	(25,399)	2,581	19,412	34,576	(43,348
Surplus allocated	100,534	-	45,408	12,288	285,943
Accumulated fund balance, ending	\$ (116,760)	\$ (14,523)	\$ 3,005	\$ (2,788)	\$ (4,929

March 31	НОР	HPP	Houses	СНВ	Best Western
Revenues	\$ -	ş -	s - s	-	\$
Tenant rent revenue	-	-	-	-	
Other revenue	-	600	-	-	
Fundraising	-	-	-	-	
Subsidy	101,616	192,153	-	277,695	641,004
Supportive housing programs subsidy Rent supplement			-	-	
	101,616	192,753	-	277,695	641,004
xpenses	-	-	-	-	
Building rent	27,121	175,486	-	211,338	
Cablevision	-	-	-	-	
Electricity	-	-	-	-	
Heating fuel	-	-	-	-	
Water & sewer	-	-	-	-	
Meals	-	-	-	-	58,90
Miscellaneous hospitality (ESP only)	441	47	-	-	2,68
Insurance premiums Waste removal	-	-	-	-	
Administration charge	- 4,954	- 1,651	-	-	58,15
Internet	4,754	1,051	-		50,15
Telephone	40	-	-	-	43
General administration	784	700	-	-	2,93
Legal	-	-	-	-	
Furniture and equipment	-	-	-	-	
Laundry	-	-	-	-	12
Audit	669	669	-	-	1,11
Exterior building maintenance	-	-	-	-	
General maintenance	-	-	-	-	65
Grounds maintenance	-	-	-	-	-
Interior building maintenance	-	-	-	-	3
Pest control Service contracts	-	-	-	-	9.24
Janitorial/cleaning supplies	-	-	-	-	9,24
Support labour and benefits	74,703	92,793	96,748		300,17
Education - operating	500	500	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_	1,80
Travel - operating	211	22	-	-	19
Other - operating			-	-	
	109,423	271,868	96,748	211,338	436,59
xcess (deficiency) of revenues over					
expenses	(7,807)	(79,115)	(96,748)	66,357	204,41
ccumulated fund balance, opening urplus allocated	5,981	25,128	(11,717) -	14,200 -	172,20 (343,64
ccumulated fund balance, ending	\$ (1,826)	\$ (53,987)	\$ (108,465) \$	80,557	\$ 32,97

March 31	Richter	Bartley	Brown	Super 8	WK Outreach
Revenues	s -	s - s	-	s -	s -
Tenant rent revenue	· ·		-	· -	
Other revenue	-	-	-	-	2,938
Start up costs	-	(7,967)	(13,976)	-	
Subsidy	1,720,416	434,832	876,471	1,475,004	192,516
Supportive housing programs subsidy	-	-	-	-	
Rent supplement	-	-	-	-	
	1,720,416	426,865	862,495	1,475,004	195,454
xpenses	-	-	-	-	
Building rent	-	-	-	-	
Cablevision	1,215	-	-	484	
Electricity	-	4,832	-	-	
Heating fuel	-	4,466	-	-	
Water & sewer	-	1,006	-	-	
Meals	290,207	77,301	97,895	135,349	34,460
Miscellaneous hospitality (ESP only)	20,024	4,607	5,932	9,009	1,854
Insurance premiums	7,770	3.546	5.827	· -	,
Waste removal	8,832	1.656	7.052	1,078	102
Administration charge	74,680	<b>5</b> 1	71,136	101,727	31,980
Internet	6,077	1,615	1,146	2,421	
Telephone	759	1,593	2,360	5,537	5,014
General administration Legal	16,974	15,341	(89,102)	26,780	10,286
Furniture and equipment	4,749	1.183	4.519	2.427	164
Laundry	25,814	2,180	6,174	1,486	10-
Audit	1,199	892	2,247	1,208	1,166
Exterior building maintenance	3,314	6,374	2,247	5,073	29
General maintenance	6,582	1,316	1,975	6,582	3,29
Grounds maintenance	0,502	1,510	1,775	0,502	5,27
Interior building maintenance	10,412	2,738	22,411	12,192	118
Pest control	1,169	2,750	22,411	12,192	110
Service contracts	267,682	108,720	113,343	333,325	6.518
Janitorial/cleaning supplies	39,689	9,147	15,899	33,836	30
Support labour and benefits	1,055,863	325,111	539,084	825,075	102.307
Education - operating	5,569	630	3,077	3,825	2.465
Travel - operating	1,126	1,286	2,246	623	17,347
Other - operating	-	-	-	-	17,547
	1,849,706	575,591	815,667	1,508,037	217,131
xcess (deficiency) of revenues over					
expenses	(129,290)	(148,726)	46,828	(33,033)	(21,677
ccumulated fund balance, opening	14,075	-	-	157,319	11,872
urplus allocated	51,121	-	22,991	(141,360)	9,203
ccumulated fund balance, ending	\$ (64,094)	\$ (148,726) \$	69,819	\$ (17,074)	\$ (602