Turning Points Collaborative Society Non-consolidated Financial Statements For the Year Ended March 31, 2024

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Independent Auditor's Report

To the board of directors of Turning Points Collaborative Society

Report on the Non-consolidated Financial Statements

Opinion

We have audited the non-consolidated financial statements of Turning Points Collaborative Society (the Society), which comprise the non-consolidated statement of financial position as at March 31, 2024, the non-consolidated statements of changes in net assets, operations and cash flows for the year then ended, and notes to the non-consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying non-consolidated financial statements present fairly, in all material respects, the non-consolidated financial position of the Society as at March 31, 2024, and its non-consolidated financial performance and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Non-consolidated Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the non-consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Non-consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the non-consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of non-consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the non-consolidated financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.



Auditor's Responsibilities for the Audit of the Non-consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the non-consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these non-consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the non-consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the non-consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the non-consolidated financial statements, including the disclosures, and whether the non-consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Report on Other Legal and Regulatory Requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, the accounting principles in Canadian accounting standards for not-for-profit organization have been applied, on a basis consistent with that of the preceding year.

BDO Canada LLP

Chartered Professional Accountants

Vernon, British Columbia July 25, 2024

Turning Points Collaborative Society Non-consolidated Statement of Financial Position

Assets		
Current		
Cash	\$ 2,118,843	\$ 1,907,563
Investments (Note 2)	4 450 425	300,000
Accounts receivable Inventories	1,159,435 30,566	1,299,587
Prepaid expenses	100,076	36,956 33,692
Topala expenses		
	3,408,920	3,577,798
Investments (Note 2)	300,000	-
Capital assets (Note 4)	9,589,821	9,756,704
Controlled entities (Note 5)	10	10
Restricted Cash (Note 3)	673,397	275,425
	\$13,972,148	\$ 13,609,937
Liabilities and Net Assets		
Current	Ć 4 022 00E	¢ 22/4/00
Accounts payable and accrued liabilities (Note 6) Customer deposits	\$ 1,833,085	\$ 2,261,608 54,746
Deferred contributions (Note 7)	76,980 566,248	324,987
Current portion of long-term debt (Note 8)	122,860	119,328
, ,		
	2,599,173	2,760,669
Long-term debt (Note 8)	4,372,570	4,495,192
Deferred contributions for capital assets (Note 9)	2,117,659	2,163,186
	9,089,402	9,419,047
Net Assets Invested in capital assets	2,976,732	2,977,998
Externally restricted (Note 10)	493,300	489,563
Internally restricted (Note 11)	480,097	85,862
Unrestricted	932,617	637,467
	4,882,746	4,190,890
	\$ <u>13,97</u> 2,148	\$ 13,609,937
On behalf of the Board:		
Director	Directo	or

Turning Points Collaborative Society Non-consolidated Statement of Changes in Net Assets

For the year ended March 31	Invested in Capital Assets	Externally Restricted	Internally Restricted	U	nrestricted	2024 Total	2023 Total
Balance, beginning of the year	\$ 2,977,998	\$ 489,563	\$ 85,862	\$	637,467	\$ 4,190,890	\$ 3,797,713
Excess (deficit) of revenues over expenses	(135,864)	_	_		827,720	691,856	393,177
Purchase of capital assets	15,508	-	-		(15,508)	-	-
Long-term debt repayments	119,090	-	-		(119,090)	-	-
Interfund transfers	-	(282,392)	346,235		(63,843)	-	-
Internally imposed restrictions	-	-	48,000		(48,000)	-	-
Replacement reserve		286,129	· -		(286,129)	-	-
Balance, end of the year	\$ 2,976,732	\$ 493,300	\$ 480,097	\$	932,617	\$ 4,882,746	\$ 4,190,890

Turning Points Collaborative Society Non-consolidated Statement of Operations

For the year ended March 31	2024	2023
Revenue		
BC Housing	\$15,532,514	\$ 14,386,930
Client room and board	1,823,066	1,225,968
Interior health authority	477,807	357,916
City of Vernon	380,664	383,787
Community futures	309,817	280,059
Canadian mental health association	290,478	193,157
Ministry of housing and social development	222,540	184,816
Other	364,823	266,918
Donations	46,280	124,771
Interest	9,847	5,391
Amortization of deferred contributions (Note 9)	45,527	46,954
	19,503,363	17,456,667
Firmania		
Expenses Amortization	181,391	172,031
Client support	643,653	528,641
Food	1,196,583	1,255,293
Housing outreach program	273,102	340,614
Insurance	173,675	154,683
Interest on long-term debt	135,511	135,106
Office expenses	447,292	213,506
Professional fees	202,107	238,289
Property taxes	39,623	21,273
Repairs and maintenance	402,729	502,364
Security	868,008	990,704
Supplies	522,773	457,008
Telephone	61,898	66,675
Travel and automotive	171,740	136,147
Utilities	827,501	707,264
Wages and benefits	12,663,921	11,143,892
	18,811,507	17,063,490
Excess of revenues over expenses	\$ 691,856	\$ 393,177

Turning Points Collaborative Society Non-consolidated Statement of Cash Flows

For the year ended March 31	2024 2023
Cash flows from operating activities Cash receipts from customers Cash paid to suppliers and employees	\$19,851,637 \$ 16,251,226 (18,983,123) (15,568,861
Interest received	9,847 5,391
Interest paid	(135,511) (135,106
	742,850 552,650
Cash flows from investing activities	
Purchase of investments	(300,000) (455,000
Proceeds on maturity of investments	300,000 455,000
Purchase of capital assets	(15,508) (96,575
Proceeds on disposal of capital assets	1,000 -
	(14,508) (96,575
Cash flows from financing activities	
Repayment of long-term debt	(119,090) (115,893
Not in average in each	(00.353 240.493
Net increase in cash	609,252 340,182
Cash, beginning of the year	2,182,988 1,842,806
Cash, end of the year	\$ 2,792,240 \$ 2,182,988
Represented by:	
Cash	\$ 2,118,843 \$ 1,907,563
Restricted cash	673,397 275,425
	\$ 2,792,240 \$ 2,182,988

March 31, 2024

1. Significant Accounting Policies

Nature and Purpose of Organization

The Turning Points Collaborative Society ("Society") is incorporated under the laws of the British Columbia Societies Act and is engaged to provide housing and rehabilitative programs of living skills, employment and counselling for marginalized men and women.

The Society is a registered charity and, as such, is exempt from income tax and may issue income tax receipts to donors.

Basis of Accounting

The financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available.

Financial Instruments

Financial instruments are recorded at fair value at initial recognition.

In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any change in fair value reported in income. All other financial instruments are reported at cost or amortized cost less impairment. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items measured at fair value and charged to the financial instrument for those measured at amortized cost.

Financial assets are tested for impairment when indicators of impairment exist. When a significant change in the expected timing or amount of the future cash flows of the financial asset is identified, the carrying amount of the financial asset is reduced and the amount of the write-down is recognized in net income. A previously recognized impairment loss may be reversed to the extent of the improvement, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously, and the amount of the reversal is recognized in net income.

Cash

Cash consists of cash on hand and bank balances.

March 31, 2024

1. Significant Accounting Policies (continued)

Revenue Recognition

The Society follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contract revenue from the Interior Health Authority and client room and board is recognized over the term of the related contract or lease.

Rental revenue is recognized as revenue when the period in which the rent was earned is received.

Interest and other income is recognized on an accrual basis when the amounts can be estimated and collection is reasonably assured.

Contributed Services

Volunteers contribute many hours per year to assist the Society in carrying out its activities. Due to the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

Contributed Materials

Due to the difficulty in determining the fair value of materials contributed to the Society they are not recognized in the financial statements.

March 31, 2024

1. Significant Accounting Policies (continued)

Capital Assets

Capital assets are stated at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution and are amortized, unless fair value is not determinable in which case contributed capital assets are recorded at nominal value at the date of contribution. Expenditures for repairs and maintenance are expensed as incurred. Betterments that extend the useful life of the tangible capital asset are capitalized.

Amortization based on the estimated useful life of the asset is calculated as follows:

	Method	Rate
Buildings	Declining balance	50 years
Building improvements	Declining balance	20 years
Furniture and fixtures	Declining balance	7 years
Automotive equipment	Declining balance	5 years

When a tangible capital asset no longer contributes to an Society's ability to provide goods and services, or the future economic benefits or service potential of the tangible capital asset is less than its carrying value, the excess of its net carrying amount over its fair value or replacement cost is recognized as an expense in the statement of operations. Any unamortized deferred contribution amount related to the tangible capital asset is recognized in revenue in the statement of operations, provided that all restrictions have been complied with.

When a tangible capital asset is disposed of, the difference between the net proceeds on disposition and the net carrying amount is recognized in the statement of operations. Any unamortized deferred contribution amount related to the tangible capital asset disposed of is recognized in revenue in the statement of operations, provided that all restrictions have been complied with.

Controlled Entities

Controlled not-for-profit organizations are not consolidated in the Society's financial statements. Instead disclosure is provided.

Controlled profit-oriented enterprises are accounted for by the equity method in the Society's financial statements. The Society controls Howard Industries (2010) Ltd., through common control. Howard Industries (2010) Ltd. provides payroll support services to the Society.

March 31, 2024

1. Significant Accounting Policies (continued)

Employee Future Benefits

The Society provides pension benefits to its employees through the Municipal Pension Plan of British Columbia. The plan is a multiemployer contributory, defined contribution pension plan. Pension cost is recorded as part of employee salary, wages and employee benefits and is comprised of the amount of employer and employee contributions required for the employees over the year, based on rates that are expected to provide benefits payable under the plan.

March 31, 2024

2. Investments

The carrying amounts of investments are comprised of the following:

	 2024	2023
At amortized cost: Guaranteed investment certificates, bearing interest at 3.5%, maturing May 2028 (PY at 2.25% matured May 2023)	\$ 300,000	\$ 300,000
Investments are allocated as follows: Current Long-term	\$ 300,000	\$ 300,000
	\$ 300,000	\$ 300,000
Investments are allocated as follows: Restricted (Note 3)	\$ 300,000	\$ 300,000

3. Restricted Cash and Investments

Restricted cash and investments consists of cash and investments in guaranteed investment certificates which are restricted in their use and can only be used for specific purposes.

	_	2024	2023
Cash Investments	\$	673,397 300,000	\$ 275,425 300,000
	\$	973,397	\$ 575,425
Restricted cash and investments is allocated for the f	ollowing purpose	es: 2024	2023
Restricted cash and investments is allocated for the f Externally restricted funds (Note 11) Internally restricted funds (Note 10)	ollowing purpose \$		\$ 2023 489,563 85,862

March 31, 2024

4. Capital Assets

	2	024	202	23
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land Buildings Building improvements Furniture and fixtures Automotive	\$ 3,080,139 6,898,820 47,611 190,175 296,079	\$ - 598,098 17,774 162,693 144,438	\$ 3,080,139 6,898,820 47,611 190,175 281,571	\$ - 469,513 16,204 158,160 97,735
	10,512,824	923,003	10,498,316	741,612
		\$ 9,589,821		\$ 9,756,704

March 31, 2024

5. Controlled Entities

The Society controls Howard Industries (2010) Ltd., a company under common control, which provides payroll support services on behalf of the Society.

The financial summary of unconsolidated Howard Industries (2010) Ltd. as at June 30, 2023 for the year then ended as provided:

Financial Position

	2023	2022
Total assets	\$ 226,296 \$	125,124
Total liabilities	143,416	135,461
Total shareholder's equity	82,880	(10,337)
	\$ 226,296 \$	125,124

Results of Operations

	 2023	2022
Total revenues	\$ 147,329 \$	-
Total expenses	 (54,112)	(39,565)
Net income	\$ 93,217 \$	(39,565)

During the year the Society paid \$48,647 (2023 - \$131,462) for payroll support services to Howard Industries (2010) Ltd. The above payments were made in the normal course of operations and recorded at the exchange amount, being the amount agreed to by both parties.

As at March 31, 2024, the Society has a balance receivable from Howard Industries (2010) Ltd. of \$84,439 (2023 - \$84,439), and a balance payable to Howard Industries (2010) Ltd. of \$285,872 (2023 - \$104,643).

The Society owns 100% of the shares of 1098385 BC Ltd, a wholly-owned subsidiary. This company is not active and as a result, the carrying value of the investment in this subsidiary represents the Society's initial investment of \$10.

6. Government Remittances

Included in accounts payable and accrued liabilities are government remittances payable of \$273,889 (2023 - \$254,508).

March 31, 2024

7. Deferred Contributions

Deferred contributions represent unspent resources externally restricted operating funding received in the current period that is related to expenses of a subsequent period. Changes in the deferred contributions balance are as follows:

	 Balance, beginning	Co	ontributions received	re	Amounts ecognized to revenue	Balance, ending
BC Housing Grants Other	\$ 254,876 29,459 40,652	\$	1,148,294 332,204 137,656	\$	(1,300,269) \$ (33,865) (42,759)	102,901 327,798 135,549
	\$ 324,987	\$	1,618,154	\$	(1,376,893) \$	566,248

March 31, 2024

8. Long-Term Debt

	2024	2023
Vantage One Credit Union mortgage payable at \$10,554 per month including interest 2.90% per annum, due February 2026, secured by land and building with a net book value of \$2,891,556 Vantage One Credit Union mortgage payable at \$3,702 per month including interest 3.60% per annum, due August 2026, secured by land and building with a net	\$ 2,051,942	\$ 2,117,872
book value of \$992,158 MCAP mortgage payable at \$6,617 per month including	682,611	702,009
interest 2.5790% per annum, due January 2032, secured by land and building with a net book value		
of \$1,775,495	1,760,877	1,794,639
Less: Current portion	4,495,430 (122,860)	4,614,520 (119,328)
	\$ 4,372,570	\$ 4,495,192

Principal repayments over the next five years and thereafter are as follows:

2025	\$ 122,860
2026	2,040,371
2027	677,878
2028	37,406
2029	38,377
Thereafter	 1,578,538
	\$ 4,495,430

March 31, 2024

9. Deferred Contributions Related to Capital Assets

Deferred contributions related to capital assets represent the unamortized portion of contributed capital assets and restricted contributions used to purchase capital assets. The changes in the deferred contributions balance for the period are as follows:

	2024	2023
Balance, beginning Less: amounts amortized to revenue	\$ 2,163,186 \$ (45,527)	2,210,140 (46,954)
Balance, ending	\$ 2,117,659 \$	2,163,186

10. Externally Restricted

As required by BC Housing, a certain portion of the net assets should be used for programs for the benefit of the clients of the Society and that are consistent with the goals of agreements with BC Housing and/or for payments for capital improvements as approved by BC Housing. The reserves have been maintained as part of the interest bearing guaranteed investment certificates (see Note 2) and accumulated surplus is being spent in accordance with the terms of the operating agreement.

11. Internally Restricted

The reserve for building replacement is internally restricted and can only be used with Board approval.

March 31, 2024

12. Employee Pension Plan

The Society and its employees contribute to the Municipal Pension Plan (the "Plan"), a jointly trusteed pension plan. The board of trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2021, the Plan had about 227,000 active members and approximately 118,000 retired members. Active members include approximately 41,000 contributors from local government.

The most recent actuarial valuation as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits. The next valuation will be December 31, 2024, with results available in 2025.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

The Society paid \$628,009 (2023 - \$397,388) for employer contributions to the Plan in fiscal 2024.

13. Salaries, Honoraria and Benefits

During the year, the Society paid 29 employees (2023 - 33) in excess of \$75,000. Total salaries, wages and benefits paid was \$2,840,226 (2023 - \$3,480,535). The Society does not provide remuneration to its Board of Directors.

14. Economic Dependence

The Society receives 80% (2023 - 82%) of its funding from the Province of British Columbia through BC Housing. The ability of the Society to continue operations is dependent upon continued funding from this source.

March 31, 2024

15. Financial Instruments

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Society is exposed to credit risk resulting from the possibility that a customer or counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of transactions carried out with the same counterparty; or of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. The Society's financial instruments that are exposed to concentrations of credit risk relate primarily to its accounts and contributions receivable. The majority of the Society's receivables are from government sources and the Society works to ensure it meets all eligibility criteria in order to qualify to receive the funding.

There have not been any changes in the risk from the prior year.

Liquidity risk

Liquidity risk is the risk that the Society will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Society will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. The Society is exposed to this risk mainly in respect of its accounts payable and current portion of long-term debt.

There have not been any changes in the risk from the prior year.

16. Commitments

The Society has an available letter of credit, to a maximum of \$300,000 (2023 - \$300,000), from Vantage One Credit Union which bears interest at a rate to be determined upon withdrawal, secured by a general security agreement. This letter of credit was not drawn upon during the year.

17. Comparative Figures

The comparative figures have been reclassified where applicable in order to conform to the presentation used in the current year.

For the year ended March 31	Am	nalgamated	SS	S Kelowna	9	S Vernon	Ga	ateway		Our Place
Revenues		2.046.064	,	272 545	,	204 200		24.040	,	4 424 046
Subsidy Other revenue	\$	2,946,064 300	\$	372,545	\$	281,290 20	\$	36,960	\$	1,121,916
Start up costs		300		_		3,058		-		-
Start up costs						3,030				
	_	2,946,364		372,545		284,368		36,960		1,121,916
Expenses										
Building rent		-		-		-		-		-
Cablevision		1,499		-		-		2,118		422
Electricity		17,564		-		-		4,658		17,641
Heating fuel		8,072		-		-		2,471		1,908
Water & sewer		13,461		-		-		2,029		10,407
Meals		137,667		20		87		150		54,861
Miscellaneous hospitality (ESP only)		31,456		405		3,052		-		3,363
Insurance premiums		17,214		-		-		3,294		2,960
Waste removal		14,555						1,985		8,764
Administration charge		206,475		32,617		25,044		10,493		71,840
Internet		1,884						2,562		3,256
Telephone		3,288		241		873		28		3,006
General administration		27,095		99		44		12,451		15,006
Legal		-		-		-		-		-
Furniture and equipment		-		308		-		-		-
Laundry		5,918		-		-		-		-
Audit		-		-		-		-		- 004
Exterior building maintenance		326		-		-		24 444		804
General maintenance		75,775		-		-		21,444		75,775
Grounds maintenance		3,918		4 002		-		92 774		268
Interior building maintenance Pest control		4,802		4,093		-		1,607		8,952 1,575
Service contracts		1,262 292,188		-		-		2,606		43,044
Janitorial/cleaning supplies		41,836		-		-		1,628		14,901
Support labour and benefits		2,069,252		36,793		36,294		(275)		814,804
Education - operating		1,696		30,793		30,274		(2/3)		1,191
Travel - operating (ESP & TH only)		11,433		385		1,939		_		3,921
Motel rooms		- 11,433		225,000		25,579		-		-
		2,988,636		299,961		92,912		70,115		1,158,669
Excess (deficiency) of revenues over										
expenses		(42,272)		72,584		191,456		(33, 155)		(36,753)
Retro Pav		(72,2/2)		(4,048)		(3,193)		(1,791)		(200,816)
Accumulated fund balance, opening		45,554		104,400		313,996		15,032		39,080
Accumulated fund balance, ending	\$	3,282	\$	172,936	\$	502,259	\$	(19,914)	\$	(198,489)

For the year ended March 31	٨	My Place	Ap	Blair partments	Belair	Sch	ell Motel	P	olson Park
Revenues									
Subsidy	\$	1,318,378	\$	231,687	\$ 203,830	\$	100,320	\$	1,217,192
Start up costs		613		-	-		-		885
Tenant rent revenue	_	220,256		221,330	-		-		76,377
		1,539,247		453,017	203,830		100,320		1,294,454
Expenses									
Building rent		-		-	-		-		44
Cablevision		13,484		11,415	-		-		6,141
Electricity		46,554		34,541	-		-		16,321
Heating fuel		10,409		3,286	-		-		7,898
Water & sewer		40,231		22,788	-		-		15,961
Meals		117,952		1,211	40,537		21,327		70,966
Miscellaneous hospitality (ESP only)		19,115		1,433	-		-		6,475
Insurance premiums		11,498		8,185	1,700		1,400		6,749
Waste removal		14,502		3,389	-		-		11,323
Administration charge		94,804		30,815	17,327		11,476		81,827
Internet		2,628		1,563	-		-		4,008
Telephone		3,043		2,504	-		-		7,839
General administration		90,397		2,079	1,503		1,652		17,303
Legal		-		-	-		-		-
Furniture and equipment		756		-	-		-		370
Laundry		550		2,132	-		-		129
Audit		-		-	-		-		-
Exterior building maintenance		260		26	-		-		601
General maintenance		75,775		17,155	-		-		75,775
Grounds maintenance		968		1,122	-		-		186
Interior building maintenance		27,318		13,104	-		-		18,811
Pest control		2,966		1,304	-		461		1,602
Service contracts		19,670		2,759	-		-		4,112
Janitorial/cleaning supplies		20,506		11	-		-		3,159
Support labour and benefits		1,046,836		144,106	86,344		54,109		881,202
Education - operating		1,136		-	-		-		1,369
Travel - operating (ESP & TH only)		4,271		1,818	701		187		7,911
Replacement reserve provision		-		63,900	-		-		-
		1,665,629		370,646	148,112		90,612		1,248,082
Excess (deficiency) of revenues over									
expenses		(126,382)		82,371	55,718		9,708		46,372
Retro pay		(72,549)		(8,990)	(6,747)		(6,250)		(51,742)
Accumulated fund balance, opening		(199,109)		(7,060)	44,807		3,655		57,043
Accumulated fund balance, ending	\$	(398,040)	\$	66,321	\$ 93,778	\$	7,113	\$	51,673

For the year ended March 31	НОР		HPP		Houses		СНВ	SRSP
Revenues	444 420	,	204.020	,	70 540		200 200	240 752
Subsidy Other revenue	\$ 116,129 1,200	\$	204,939 530	\$	79,548	\$	208,298	\$ 319,753
Start up costs	1,200		530		-		-	_
Tenant rent revenue	100				304,640			
renant rent revenue					304,040			
	 117,509		205,469		384,188		208,298	319,753
Expenses								
Building rent	10,713		90,938		_		160,336	8,387
Cablevision	-		,0,,50		17,835		-	-
Electricity	_		_		17,414		_	_
Heating fuel	_		_		6,980		_	_
Water & sewer	-		-		24,763		-	_
Meals	-		62		² 34		-	276
Miscellaneous hospitality (ESP only)	3,246		502		1,084		-	519
Insurance premiums	´ -		-		16,465		-	-
Waste removal	-		-		¹ 76		-	-
Administration charge	6,227		2,097		13,994		-	-
Internet	· -		-		6,707		-	-
Telephone	786		696		1,000		698	474
General administration	2,208		1,798		1,845		-	746
Interest Expense	-		-		-		-	-
Furniture and equipment	-		163		-		-	263
Amortization	-		-		-		-	-
Audit	-		-		-		-	-
Exterior building maintenance	-		-		98		-	-
General maintenance	-		-		34,310		-	-
Grounds maintenance	-		-		3,292		-	-
Interior building maintenance	-		-		18,628		-	93
Pest control	-		-		436		-	-
Property tax	-		-		6,704		-	-
Janitorial/cleaning supplies	-		-		236		-	-
Support labour and benefits	92,280		100,168		51,844		20,000	163,926
Education - operating	68		68				-	
Travel - operating (ESP & TH only)	707		242		5,000		-	4,489
Replacement reserve provision	 •		•		28,800		•	-
	 116,235		196,734		257,645		181,034	179,173
Excess (deficiency) of revenues over								
expenses	1,274		8,735		126,543		27,264	140,580
Retro pay	(5,592)		(6,612)		(5,441)		´ -	
Mortgage payments	-		-		(126,648)		-	-
Accumulated fund balance, opening	 2,206		(57,692)		(108,768)		65,577	-
Accumulated fund balance, ending	\$ (2,112)	Ś	(55,569)	Ś	(114,314)	Ś	92,841	\$ 140,580

For the year ended March 31		Richter		Bartley		Village		Super 8	Th	ne Crossings
Revenues	\$	_	\$	_	\$	_	\$	_	\$	_
Subsidy	Ÿ	1,979,123	7	1,792,128	Ÿ	241,050	Ÿ	1,390,983	Ÿ	1,319,598
Other revenue		-		-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,		50		
Start up costs		_		_		455		-		170
Tenant rent revenue	_	-				278,596		-		225,335
	_	1,979,123		1,792,128		520,101		1,391,033		1,545,103
Expenses										
Building rent		-		-		-		-		-
Cablevision		608		-		-		-		14,406
Electricity		-		18,121		3,479		-		50,451
Heating fuel		-		21,723				-		7,713
Water & sewer		-		2,955		14,239		-		40,231
Meals		239,860		177,718		44		140,373		121,801
Miscellaneous hospitality (ESP only)		12,912		7,012		289		2,158		14,132
Insurance premiums		8,522		8,771		6,030		6,348		9,808
Waste removal		11,699		7,833		12,838		27		13,436
Administration charge		115,710		103,928		31,687		191,416		94,804
Internet		6,849		2,562		1,379		2,763		1,905
Telephone		3,357		4,923		´ -		3,761		4,160
General administration		46,162		3,455		4,645		14,914		41,257
Legal		· -		· -		2,870		· -		· -
Furniture and equipment		-		416		217		618		-
Laundry		4,402		5,526		-		58		410
Property tax		´ -		´ -		25,304		-		-
Exterior building maintenance		71		4,258		3,677		-		3,476
General maintenance		29,310		37,888		38,987		60,000		75,776
Grounds maintenance		2,292		2,399		12,525		2,563		1,483
Interior building maintenance		10,989		14,228		10,313		2,695		18,257
Pest control		1,385		1,587		´ -		_		1,048
Service contracts		298,727		177,108		7,024		3,838		17,113
Janitorial/cleaning supplies		28,421		20,038		190		9,783		22,191
Support labour and benefits		1,334,810		1,121,667		70,848		846,288		1,055,314
Education - operating		660		772		-		1,260		995
Travel - operating (ESP & TH only)		1,786		20,139		1,071		5,396		1,843
Replacement reserve provision	_	-,		,		194,149		-,		-
	_	2,158,532		1,765,027		441,805		1,294,259		1,612,010
Excess (deficiency) of revenues over										
expenses		(179,409)		27,101		78,296		96,774		(66,907)
Retro pay		(84,950)		(67,067)		-		(77,963)		(17,995)
Accumulated fund balance, opening		(166,543)		(174,208)		-		(689)		5,818
Accumulated fund balance, ending	\$	(430,902)	\$	(214,174)	\$	78,296	\$	18,122	\$	(79,084)